

THIS ITEM IS FOR INFORMATION ONLY

(Please note that "Information Only" reports do not require Integrated Impact Assessments, Legal or Finance Comments as no decision is being taken)

Title of meeting:	Health & Wellbeing Board
Subject:	Health and Care Portsmouth Project Fusion update
Date of meeting:	28/06/2023
Report by:	Andy Biddle, Director of Adult Care
Written by:	
Wards affected:	All

1. Requested by

Councillor Matthew Winnington, Cabinet Member for Community Wellbeing, Health & Care

2. Purpose

Supported by the Integrated Care Board, the four NHS providers of community mental health and learning disability services across Hampshire and the Isle of Wight established a programme of work, with the working title of Project Fusion, to take forward the recommendation to create a new organisation. The four NHS provider organisations involved are Solent NHS Trust, Southern Health NHS Foundation Trust, Isle of Wight NHS Trust and Sussex Partnership NHS Foundation Trust. This paper provides an update on Project Fusion.

3. Information Requested



Progress

In March, a Strategic Case was formally approved by the Boards of the four provider Trusts. It was also supported by the Integrated Care Board and has since received support from NHS England.



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The approval of the Strategic Case was the first milestone in creating the new organisation by April 2024. It describes why we want to bring services together, the options we considered, and the emerging strategy for our clinical services. It also sets out how we are approaching the next phase of the programme.

Since the approval of the strategic case, we have continued speaking with staff, partners and communities, involving people in the development of the clinical strategy for the proposed new Trust, the vision, common values, and culture to which the new Trust should aspire, as well as the models for communication, engagement and co-production. This work is informing the development of a Full Business Case which is a piece of work that is happening now. The Full Business Case is due for approval by Trust Boards in October 2023 before being formally submitted to NHS England.

Alongside the development of the Full Business Case, work is also ongoing to look at what needs to happen to create the new provider organisation by 1 April 2024.



It is important to emphasise that the bringing together of existing services of the four organisations does not in itself change services. Bringing the organisations into one Hampshire and Isle of Wight-wide organisation will provide the platform from which services can be improved or changed and help strengthen place-based centre provision where beneficial to patient care and population health and care. Any emerging proposals to change services will be individually engaged and consulted upon with partners as appropriate.

All parties involved are committed to the principle of one organisation with services delivered locally.

Clinical strategy

Central to the new organisation will be its clinical strategy, this is being developed alongside partners and informed by the needs of people using services, their families and local communities. Existing collaboration in several clinical areas has already been taking place between the organisations involved prior to Project Fusion. A Clinical Transformation Group of ten workstreams, addressing the most significant priorities in mental health, physical health and primary care, has been established to support this collaboration to deepen and accelerate. The workstreams will also inform the clinical strategy for the new organisation.

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The Clinical Transformation Group workstreams:



Other clinical areas not directly part of the workstreams above, such as Child and Family services and NHS Talking Therapies, are also working closely to bring their teams and services together.

Already, Project Fusion is enabling clinical colleagues from across the organisations involved, as well as partner organisations, to further extend the way they work together. There is real enthusiasm about the unique opportunities that becoming a single organisation will bring to benefit the people using services and local communities.

Working with local people and communities

Throughout the programme, we have been sharing our plans with service users, communities, and partners and listening to their feedback. This work is overseen by our 'Working towards a new organisation group' which includes people from different community groups and community partner organisations we work with. Engagement activities to date have included discussions at existing forums and bespoke events on the mainland and the Island, with a range of diverse groups. This will continue throughout the length of the programme and beyond once the new trust has been formed.

Ensuring the voice of people with experience of living with a specific condition or accessing services is central to the work we are doing across all workstreams in Project Fusion. In addition, a Lived Experience Group has been set up in recent weeks. People on this group are providing support to the clinical, workforce and organisational development (OD)



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workstreams and are also working on specific projects relating to peer work, recovery college, and coproduction.

Examples of engagement activity to date include:

- Collating what we have already heard from recent feedback in terms of what works well, and what needs to be better, about community, mental health and learning disability services.
- Identifying groups and communities which have not had a voice to date, enabling us to focus on those not yet heard going forwards.
- Setting up a steering group including Healthwatch colleagues and community partners to help develop our overall communications and engagement approach.
- Meetings between executive leads from the NHS Trusts with the chairs and chief officers of all local Healthwatch organisations to provide clarity and address questions.
- A programme of engagement events with staff from the organisations involved.
- Engaging with existing patient, carer and community groups and forums within the organisations and the local system to build awareness and seek initial views. This includes local Community Engagement Groups across Hampshire during January.
- Engagement events with partners.
- Engagement events with Isle of Wight community partners.
- Meetings with partners, for example Public Health leads and Solent Mind colleagues.
- Conversations with local MPs as part of regular meetings.

There has been much excitement from a number of clinical services who are already working to see how services can be improved through closer collaboration. If any substantial service changes emerge these will be separately consulted upon as appropriate.

Next steps

The full business case is due to go before Trust boards in October 2023 for approval before being submitted to NHS England. A key focus in the coming months will be upon more extensive engagement to help shape the development of the full business case and the clinical strategy for the new organisation.



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Signed by (Director)

Appendices:

Background list of documents: Section 100D of the Local Government Act 1972

The following documents disclose facts or matters, which have been relied upon to a material extent by the author in preparing this report:

Title of document	Location